



THURSDAY, OCTOBER 8th
PRE-NETWORK MEETING

11:30 a.m. Early Check-In - LOCATION: 4th floor DeNaples Center (DNC)

11:30 a.m. Lunch - LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom A

1:00 p.m. Concurrent Sessions

• ***FACULTY ISSUES:***

- MODERATOR/PRESENTER: Jay Carter (St. Joseph's University, Dean)
- PRESENTERS: Heather Hathaway (Marquette University, Acting Dean) & Erin Winterrowd (Regis University, Dean)
- LOCATION: 405 DeNaples Center (McDonnell Room)
- DESCRIPTION: This session will examine three institution's approaches to address faculty issues from department chair training, succession planning for chairs, workload management (including course release banking and translating workload expectations across diverse Arts & Sciences disciplines), and faculty development for future administrative roles.

• ***ARTIFICIAL INTELLIGENCE:***

- MODERATOR/PRESENTER: Jeff Dueck (St. Peter's University, Acting Dean)
- PRESENTERS: Leonard Kahn (Loyola New Orleans, Dean) & Bahram Roughani (Loyola University Maryland, Associate Dean)
- LOCATION: 4th floor, DeNaples McIlhenny Ballroom B
- DESCRIPTION: A range of angles on AI will be discussed in this session. At Saint Peter's University, a morphed school involving AI and forthcoming institute will be shared, including the ups and downs of each process from multiple perspectives, and remaining questions regarding how to best formalize the study and implementation of AI in our institutions. For Loyola University New Orleans, the development of college-level and university-level "AI Policy" will be discussed, as well as an "AI-Orientation." For Loyola University Maryland, ongoing work related to AI in teaching and pedagogy, with some additional considerations on policy development, and vision for AI in the school and university.

2:00 p.m. Break – LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom A

2:15 p.m. Discerning Next Steps Professionally

- MODERATOR/PRESENTER: Richard Greenwald (Fairfield University, Dean)
- PRESENTERS: Jeff Paris (University of San Francisco, Dean) & WeiDong Zhu (University of Scranton, Provost)
- LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom B



- **DESCRIPTION:** Most faculty do not initially consider taking on roles in academic administration and yet many of us find ourselves in such roles. In true Ignatian fashion, this session allows panelists to reflect upon their professional journeys to inform where each of us may be called vocationally in the future. The panelists consist of administrators who range in their professional journey from those who have served as dean at multiple institutions to those who rose up the ranks to become dean (at same institution) or provost at a different institution. Panelists will reflect upon what attracted them to the roles they've held, their current role, as well as the opportunities and challenges of said role to inform our collective discernment.

3:30 p.m. Return to Hotel (if desired)

4:45 p.m. Return to Campus

NETWORK MEETING BEGINS

5:00 p.m. Opening Reception – LOCATION: 5th Floor Brennan Hall - Music provided by Scranton/Marywood Faculty group known as the "*Historic Hill Session*."

6:00 p.m. Dinner – LOCATION: University of Scranton, 509 Brennan Hall, Rose Room

7:00 p.m. *Reflections on the State of Jesuit Higher Education* - Rev. Joseph McShane, S.J., Superior of the Jesuit Community, University of Scranton; former President at Fordham University (2003-2022) and The University of Scranton (1998-2003)

8:00 p.m. Return to Hotel



FRIDAY, OCTOBER 9

8:00 a.m. Breakfast - LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom A

8:45 a.m. Group Photo - LOCATION: Dionne Green Amphitheater steps (weather permitting)

9:00 a.m. PLENARY I: Leading Arts & Sciences in a time of Transformation: Career Readiness and the Future of the Liberal Arts

- MODERATOR/PRESENTER: Donna LaVoie (Saint Louis University, Dean)
- PRESENTERS: Stacy Tanichev (Gonzaga University, Associate Dean) & Travis Newton (LeMoyne College, Dean)
- LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom B
- DESCRIPTION: Arts and sciences colleges are increasingly challenged to help students connect the intellectual, ethical, and analytical strengths developed through a liberal arts education with meaningful career pathways. This panel explores three distinct approaches to career readiness currently being implemented at Jesuit institutions: integrating employer-designed work simulations into coursework, piloting career accelerators that complement the curriculum, and establishing institutional centers dedicated to applied liberal arts and career development. Panelists will discuss the rationale behind these initiatives, implementation challenges, faculty engagement, and lessons learned while considering how career readiness can advance rather than diminish the mission of arts and sciences education.

10:15 a.m. Break – LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom A

10:30 a.m. Concurrent Sessions Related to Other Areas of Student Success

- **PILLAR PROGRAM:** (Faculty-Student partnership to improve faculty teaching)
 - MODERATORS/PRESENTERS: Jennifer Whittaker, Occupational Therapy, University of Scranton & Michael Hague, Biology, University of Scranton
 - LOCATION: 405 DeNaples Center
 - DESCRIPTION: Partners in learning, leadership, and reflection (PILLAR) is an interdisciplinary pedagogical partnership program that pairs students with faculty to create, support, and enhance inclusive learning environments that encourage and value all learners at The University of Scranton. Pairs of students and faculty work together as peers to discuss, design, implement, and assess pedagogy to foster the promotion of justice and the Ignatian vision of *cura personalis*.
- **STUDENT RETENTION INITIATIVES**
 - MODERATOR/PRESENTER: Daniel Press (Santa Clara University, Dean)
 - PRESENTERS: Richard Fox (Loyola Marymount University, Dean) & Holly Ann Harris (Creighton University, Associate Dean)



- LOCATION: 4th floor DeNaples Center McIlhenny Ballroom B
- DESCRIPTION: Three institutions' initiatives on student retention will be shared. At Creighton University, their efforts focus on identifying students who may be unprepared or under-prepared in math and create pathways for them to eventually succeed in their chosen academic pursuits, especially for pre-health students. Loyola Marymount University's general retention goals will be discussed, especially with respect to international and undeclared students. Additionally, disqualification practices, identifying categories of at-risk students, and the ongoing challenges LMU faces in improving its retention rates are considered. Then, Santa Clara University's efforts to identify students who are not yet precalculus or calculus ready, which includes optional August "math boot camp" and a series of precalculus pilot courses designed to improve DFW rates, especially among first-generation, Pell-eligible students.

12:00 p.m. Lunch – LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom A

NOTE: Select tables will be designated for the following specific topics:

- Administrative structures within CAS Dean's Offices
 - MODERATOR: Erin Winterrowd (Regis University, Dean)
- Senior capstones
 - MODERATOR: Jack Lendvay (University of San Francisco, Associate Dean)
- Artificial Intelligence implementation and governance
 - MODERATOR: Bob Hume (Fordham University, Vice Dean)
- First-Year Seminars
 - MODERATOR: Brian Gareau (Boston College, Senior Associate Dean)

1:00 p.m. PLENARY II: Leading Arts & Sciences in a Time of Constraint: Managing in Desperate Fiscal Times

- MODERATOR/PRESENTER: Catherine Campbell (John Carroll, University Dean)
- PRESENTERS: Jeff Paris (University of San Francisco, Dean) & Leonard Kahn (Loyola New Orleans, Dean)
- LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom B
- DESCRIPTION: The session will begin with the moderator establishing the context of the protracted journey for fiscal stabilization, the emotional toll it has inflicted, and the change management skills required. The panelists then will share their experiences of leading through lean times, what worked, what did not. Topics include retirement incentive programs, finding new revenue to fund activities valued by faculty, finding cost-savings big and small, and taking care of their community.

2:00 p.m. Break – LOCATION: 4th floor DeNaples Center McIlhenny Ballroom A



2:15 p.m. Concurrent Sessions about Desperate Fiscal Times:

- **DATA-INFORMED DECISION MAKING:**

- MODERATOR/PRESENTER: Daniel Marena (University of Scranton, Associate Dean)
- PRESENTERS: Michael Goldman (University of San Francisco, Associate Dean) & Rebecca Murray (Creighton University, Associate Dean)
- LOCATION: 4th floor DeNaples Center McIlhenny Ballroom B
- *DESCRIPTION:* This session will provide examples of how our campuses are using data analytics and AI tools to help faculty and administrators guide decision-making in a number of areas, including strategic planning, program assessment, program development, course scheduling, classroom optimization, and others. The panel will discuss the use of tools such as Lightcast and Claude, as well as more standard data capture and analysis tools, such as add-ons for Banner. We will consider also how to best ensure that the data are both correct and optimal, while also noting methodological limitations. Using good data with new tools and using our human judgement can make our institutions more efficient while meeting the needs of our students better.

- **ADVANCEMENT AND EXTRAMURAL FUNDING:**

- MODERATOR/PRESENTER: Carolyn Barry (University of Scranton, Dean)
- PRESENTERS: Richard Greenwald (Fairfield University, Dean) & Maria Bullon-Fernandez (Seattle University, Associate Dean)
- LOCATION: 405 DeNaples Center
- *DESCRIPTION:* Amidst these lean times, finding additional funding to deliver the transformative Jesuit education becomes increasingly essential. In this panel, we will provide a context about each of our institutions' scope (CAS in particular) in terms of advancement and extramural funding. Then, we will share our partnership with advancement and the strategies that have borne fruit. Also, panelists will name the ways in which faculty and administrators are supported and rewarded for such endeavors.

3:00 p.m. Break and Travel to Campus Explorations

NOTE: If you chose not to attend an exploration, you are welcome to remain in 405 DeNaples for Open Roundtable Ad-hoc Discussions.

3:15 p.m. Campus Explorations – please attend the option you indicated on your registration form:

- [Tour of the Mansion](#) and [Heritage Room](#) murals
- [The IDEAS Center](#)
- [Leahy Clinic for the Uninsured](#)
- Campus Tour



4:10 p.m. PLENARY III - Mission: Jesuit Center Presentation and Examen

- MODERATOR: Carolyn Barry (University of Scranton, Dean)
- PRESENTER: Tim Dulle, Jr. (University of Scranton, Executive Director of the Jesuit Center)
- LOCATION: 4th floor, DeNaples Center McIlhenny Ballroom B
- DESCRIPTION: The work of The Jesuit Center at The University of Scranton is to invite all our faculty and staff into the conversation which is our Catholic and Jesuit heritage. In this plenary, Tim Dulle will share how we work to accomplish that through a range of programming and why we think it matters.

5:00 p.m. Return to the Hotel (if desired)

5:40 p.m. Bus will pick up attendees who are at the Scranton Hilton

5:50 p.m. Bus will pick-up attendees who are on campus (at the University of Scranton Gateway – next to the flagpoles)

6:00 p.m. Bus will depart for the *AV Restaurant* - 320 Penn Avenue, Scranton, PA

6:30 p.m. Reception followed by dinner: *AV Restaurant*, 320 Penn Avenue, Scranton, PA

8:30 p.m. Bus will return attendees to the Hotel and Campus following dinner



SATURDAY, OCTOBER 10

9:00 a.m. Breakfast - LOCATION: Casey's Corner Room, Scranton Hilton Hotel

NOTE: 11 a.m. checkout (luggage may be stored at front desk or brought to breakfast)

9:45 a.m. Closing Reflection and Planning for the 2027 Meeting - LOCATION: Casey's Corner Room, Scranton Hilton Hotel

11:00 a.m. Network Meeting Ends

If you are staying in the area*, consider exploring Scranton and NEPA region on your own! Safe travels and **THANK YOU** for participating in the *AJCU CAS Deans' Network Meeting* at the University of Scranton!

**We hope you enjoyed your time on our campus, in the Electric City and in Northeastern PA!
It was a pleasure to host all of you!**

* A special note to any runners among us, the **Steamtown Marathon** will take place tomorrow, Sunday, October 11th. It is a USATF certified point-to-point course featuring a net elevation drop of 955 feet (a Boston Marathon qualifier). The race begins in Forest City, PA and finishes at the Courthouse Square in downtown Scranton, PA.